



## 2009-2010 ANNUAL REPORT

# INSCT

INSTITUTE FOR NATIONAL SECURITY AND COUNTERTERRORISM  
SYRACUSE UNIVERSITY



*“At the dawn of the 21st century, the United States of America faces a broad and complex array of challenges to our national security. Just as America helped to determine the course of the 20th century, we must now build the courses of American strength and influence, and shape an international order capable of overcoming the challenges of the 21st century.”*

- NATIONAL SECURITY STRATEGY, OBAMA ADMINISTRATION, 2009

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Photo: U.S. Air Force photo by Tech Sgt. Dawn M. Price/Released



## A message from the director

Although security concerns have been with us throughout our history, the ongoing threat of terrorism and a range of vexing threats to national and international security present unprecedented challenges to our legal and policy-making systems.

The Institute for National Security and Counterterrorism (INSCT), a joint enterprise of the Syracuse University College of Law and the Maxwell School of Citizenship and Public Affairs, is uniquely situated to address these challenges. Bringing together academics, current and former practitioners, and graduate students from a range of disciplines, INSCT supports the interdisciplinary study of important questions of law and policy related to national and international security and counterterrorism. It does this through

educational programs, scholarly research, and public service.

Faculty affiliated with INSCT from the College of Law, the Maxwell School of Citizenship and Public Affairs, the S.E. Newhouse School of Public Communications, and from other colleges and institutions bring expertise in military planning and operations, global counterterrorism and arms control, counter-proliferation policy, diplomacy and international relations, terrorist methods and psychology, history, law, communication, anthropology, and economics.

In this report, you'll learn about some of the projects we've undertaken to advance the depth and scope of academic research in national security. Here are a few highlights:

*“INSCT has grown and matured over seven years, and we are bullish about the future of the Institute’s academic programs and research initiatives. Our interdisciplinary orientation continues to set us apart, and our community of teachers, scholars, and inquisitive students are discovering and penetrating the next generation of security and terrorism challenges.”*

**WILLIAM C. BANKS**, FOUNDING DIRECTOR, INSTITUTE FOR NATIONAL SECURITY AND COUNTERTERRORISM

- » INSCT staff and faculty worked together to develop an interdisciplinary post-conflict reconstruction certificate of advanced study. The new certificate draws on the College of Law and Maxwell School faculty to offer a unique look at an increasingly complex problem in international affairs.
- » Building on the success of INSCT’s cooperative relationship with the Interdisciplinary Center (IDC) in Herzliya, Israel, INSCT launched a new effort with Al Quds University in Jerusalem to offer Syracuse graduate and law students an exciting opportunity to learn about issues affecting the Palestinian community in the region.

- » Joining forces with the McGeorge School of Law at Pacific University in San Diego, California, INSCT became a co-sponsor of the *Journal of National Security Law and Policy*. The journal published its first co-sponsored issue during 2009, and undertook an in-depth issue focused on the legal issues of cybersecurity.

Our diverse faculty affiliates and vast network of experienced colleagues make these accomplishments possible. With their help and continued support from our institutional partners, we can expect our impact will only increase in the coming years.

William C. Banks, Director

# About the Institute for National Security and Counterterrorism

## Our History

The Institute for National Security and Counterterrorism (INSCT) at Syracuse University was established at the College of Law in 2003 through the vision of Professor William C. Banks, with the support of Dean Hannah R. Arterian. Beginning in the 2004-2005 academic year, the Maxwell School of Citizenship & Public Affairs, with the support of Dean Mitchell B. Wallerstein, joined the College of Law in sponsoring the Institute. The Maxwell School and the College of Law support a systematic, interdisciplinary approach to important questions of law and policy related to national and international security and counterterrorism.

The director of the Institute, William C. Banks, is the Syracuse University College of Law Board of Advisors Distinguished Professor of Law, Professor of Public Administration at the Maxwell School of Citizenship and Public Affairs, and Laura J. and Douglas L. Meredith Professor for Teaching Excellence. Other faculty across a range of disciplines bring experience in military planning and operations, global counterterrorism and arms control policy, counterproliferation policy, diplomacy and international relations, terrorist methods and psychology, history, law, and economics.

## Mission Statement

INSCT is dedicated to interdisciplinary teaching, research, and public service focused on important national and global problems of security and terrorism. INSCT faculty and graduate students pursuing professional and doctoral degrees engage in advanced coursework toward specialty certificates in security and terrorism studies. They collaborate in the development of innovative interdisciplinary courses and seminars, such as Perspectives on Terrorism, team-taught by political science, history, communications, international relations, public administration, and law faculty.

The Institute's research portfolio is broad and deep, ranging from faculty-supervised student working papers and research reports, to significant articles and books for academic journals and presses, to sponsorship of major workshops and conferences designed to further a research agenda in security or terrorism. While all INSCT research advances knowledge in the field, many projects are conducted on behalf of or in consultation with agencies, municipalities, and other public entities, thus providing direct public service.





## Educational Programs

INSCT's greatest strength lies in its provision of educational programs. INSCT currently administers two certificates – one for law students and one for graduate students. Beginning fall 2010, a third certificate – Certificate of Advanced Study in Post-Conflict Reconstruction – will be in place. In addition, as part of the Maxwell/INSCT partnership with the Interdisciplinary Center in Herzilya, Israel, INSCT has established a summer foreign study program, now in its fifth year. In support of its more formal education programs, INSCT sponsors and co-sponsors a range of educational events including lectures, panel discussions, conferences, workshops, and seminars. INSCT also supports independent student endeavors by co-sponsoring the Student Association on Terrorism and Security Analysis (SATSA).

## National Security and Counterterrorism Law Certificate



Offered since 2003, the 15-credit National Security and Counterterrorism Law Certificate requires students to take two base courses addressing national security law generally, and three elective courses which focus on different aspects of national and international security law and policy. Additionally, students must submit a research paper of at least 25 pages on a related topic of national security or counterterrorism. Current base course offerings include:

- » National Security Law
- » Counterterrorism and the Law
- » Foreign Relations Law
- » Perspectives on Terrorism
- » National Security and Counterterrorism Research Center

Electives include law courses such as Prosecuting Terrorists, International Law, International

Human Rights, and Law of Armed Conflict, and graduate courses such as International Security, Homeland Security, and Responding to Proliferation of WMDs. A complete list of elective courses is available on the INSCT website.

In 2010, 13 students graduated with a National Security and Counterterrorism Law Certificate. This brings the total of law certificates awarded since 2004 to 112. Graduates are currently working for such agencies as the Central Intelligence Agency, Office of the General Counsel; the Federal Bureau of Investigation's Counterintelligence Division; U.S. Customs and Border Patrol General Counsel; the Institute for Defense Analysis; U.S. Department of Homeland Security; Army and Navy JAG; Office of Military Commissions; Office of General Counsel, U.S. Navy; and the Federal Bureau of Prisons.



## Certificate of Advanced Study in Security Studies

This was the fifth year of the 12-credit Certificate of Advanced Study in Security Studies. To earn the certificate, students must take four courses: two foundation base courses which address issues of national and international security policy, history, and law; and two elective courses which focus on a range of more specific security issues. The current base course offerings include:

- » U.S. National Security and Foreign Policy
- » International Security
- » Comparative Civil-Military Relations
- » National Security Law
- » Homeland Security: Federal Policy and Implementation Challenges

Electives cover such topics as the asymmetric uses of force, nuclear proliferation, international organizations, peacekeeping, crisis management, and foreign policy. These courses are offered in a range of departments, including public administration, international relations, political science, history, law, anthropology, communication, and

business administration. The Perspectives on Terrorism course is a prime example of INSCT's unique, inter-disciplinary approach to security studies. The course is cross-listed in three departments and engages faculty and students from the disciplines of law, political science, history, and public administration.

In 2010, 29 graduates earned the certificate. These students include: 11 from the MPA program, two from the EMPA program, six from the MA-IR program, three earning joint IR/MPA degrees, one JD/MPA student, four JD/IR students, one student from Political Science, and one Public Diplomacy student. Certificate graduates are currently working for such agencies as the U.S. Department of State Division of Arms Control; the U.S. Department of Homeland Security's section for Intelligence and Analysis; the Open Source Center at the Central Intelligence Agency; Institute for Defense Analysis; Office of the Inspector General, U.S. Department of Defense; Defense Intelligence Agency; and the Office of the Coordinator for Counterterrorism, U.S. Department of State.

## Certificate of Advanced Study in Post Conflict Reconstruction

Recently approved by the New York State Department of Education, this new certificate will be in place for the fall 2010 semester. The Certificate of Advanced Study Program in Post-Conflict Reconstruction (PCR) will provide students with a documented concentration and familiarization with the major aspects of PCR, the various dimensions and goals of post-conflict work, the types of actors that conduct it, the trade-offs and dilemmas they face, and the lessons learned from its application across various settings. This Certificate offers the analytical tools to help students be successful in public service careers in the fields of PCR and international development.

The interdisciplinary nature of the certificate program provides students the opportunity to participate in a combination of specialized coursework and coordinated professional development experiences.

### Areas of Specialization:

- » Building Institutional Capacity
- » Building the Rule of Law
- » Providing Humanitarian Relief
- » Assuring Security and De-Militarizing Politics
- » Promoting Reconciliation and Peacebuilding
- » Building Civil Society
- » Environmental Consequences of PCR



Photo: U.S. Marine Corps photo by Cpl. Lindsay L. Soyres/Released



Photo: Available at <http://photo.fsu.edu/schuster/schuster.htm>

## Foreign Study

*"I found the program very interesting and I learned a great deal. The instructors were very knowledgeable and offered a very dynamic view of world events and counter-terrorism.... I don't think I could have gained that type of in-depth knowledge without having traveled there myself."*

-STUDENT PARTICIPANT, ICT PROGRAM IN HERZLIYA, ISRAEL

Of course, real progress in today's security environment requires active participation in the global security community. In the fall of 2005, Syracuse University's Maxwell School and INSCT partnered with the Interdisciplinary Center's Lauder School of Government, Diplomacy and Strategy and its academic center, the Institute for Counter-Terrorism (ICT) in Herzliya, Israel. As the principal entities responsible for activities that relate directly to counterterrorism and homeland security at their respective universities, ICT and INSCT are developing collaborative research and educational programs. This program is supported

by Syracuse University alumnus and emeritus member of the Syracuse University Board of Trustees, Gerald Cramer.

In July of 2010, 16 students participated in the program. The 2010 group included four law students, three MPA students, two IR students, six MPA/IR students, and one PhD-Political Science student. The

foundation piece of the program is conducted in Herzliya and consists of ICT's three-week executive education program. It is composed of six courses addressing the phenomenon of modern terrorism and Israel's experience in responding to this challenge. Depending on student interest and degree program requirements, students may earn academic credit for this work. The second component of the program consists of a three-day workshop held at Al Quds University in Jerusalem and is conducted by Palestinian faculty.



Photo: Available at [freepublic.com](http://freepublic.com)

## Research Projects



Photo: U.S. Air Force photo by Tech. Sgt. Sabrina Johnson/Released

## New Battlefields, Old Laws

New Battlefields/Old Laws is an interdisciplinary project designed to stimulate and direct a global dialogue in pursuit of an adaptive set of revisions to international humanitarian law (IHL) that takes into account new forms of warfare in the 21st century. Traditional humanitarian law does not regulate directly asymmetric warfare waged against states by non-state actors and, thus, fails to address the dominant form of warfare in the 21st century. An international team of scholars and practitioners grapple with these considerable challenges as participants in INSCT-supported international workshops, symposia, and publications.

INSCT hosted a workshop on September 9, 2009, as part of the World Summit on Counter Terrorism: "Terrorism's Global Impact" at ICT's 9th International Conference in Herzliya, Israel. The workshop was titled "Converging Paradigms in Asymmetric Warfare."

Participants included: William C. Banks, Director, Institute for National Security and Counterterrorism (INSCT), Board of Advisors Distinguished Professor, Syracuse University, College of Law and

Maxwell School of Citizenship & Public Affairs; Geoffrey S. Corn, Associate Professor of Law, South Texas College of Law, Houston; Eric Jenson, Visiting Assistant Professor of Law at Fordham University Law School; Abraham D. Sofaer, George P. Shultz Senior Fellow, The Hoover Institution, Stanford University; Daphné Richemond-Barak, Professor, Radzyner School of Law at the IDC, Herzliya; Corri Zoli, Research Fellow, Institute for National Security and Counterterrorism, Syracuse University; and Keli Perrin, Assistant Director, Institute for National Security and Counterterrorism, Adjunct Professor, Maxwell School of Citizenship and Public Affairs, Syracuse University.

An additional workshop focusing on developing a legal regime for counterinsurgency (COIN) operations will be held in Israel in September 2010.

## Islam and International Humanitarian Law Initiative

This interdisciplinary initiative explores the role of Islam and Islamic jurisprudence in post 9/11 security challenges, global conflicts, and the legal regimes for regulating them (i.e., the Geneva Conventions). The inherent complexity of this topic necessitates involving experts that span multiple disciplines and practice areas.

INSCT hosted an interdisciplinary workshop on the role of Islam in international humanitarian law in April 2009, which gathered leading experts in national and international security, international law, Islamic law, and comparative religion, politics, history, and culture to address shared security concerns and the contribution of Islam to the rules governing the conduct of warfare. The research outcomes were compiled into a multi-author volume, *Islam in International Humanitarian Law: Cultural Engagement in an Era of Asymmetric Warfare*, which is currently being reviewed for publication.

INSCT is planning a fall 2010 workshop with our partner programs: United States Institute of

*"There is nothing that prevents the development of a contemporary doctrinal approach to jihad which would be equivalent to the contemporary international law of self-defense subject to the limitations on the methods and means of warfare in accordance with contemporary international humanitarian law."*

-M. CHERIF BASSIOUNI, DEPAUL UNIVERSITY COLLEGE OF LAW

Peace (USIP)'s Rule of Law Program and collaborating scholars from Cornell and University of Rochester, through the Mellon CNY Humanities Corridor, which has generously provided ongoing support for this initiative.

At the heart of the Islam and International Humanitarian Law project is the conviction that a rapport between Islamic and international laws of war is critical for developing solutions to new forms of warfare, which are disproportionately impacting Muslim-majority areas of the globe. This project also offers transportable solutions to understanding new challenges posed to international law today as it confronts new actors and conflicts, asymmetric tactics, and transnational conflicts that extend beyond the borders of states.



Photo available at <http://www.umairsalam.com/>

# Resilience and Security

*“When natural or man-made disasters strike and overwhelm preventative and protective measures, it is the degree of resilience in individuals, communities and governments that ultimately drives the speed of response and recovery.”*

-RESILIENCE AND SECURITY WHITE PAPER, INSCT, JUNE 2010

INSCT is leading an interdisciplinary effort aimed at identifying how communities build local capacity to adapt and overcome the consequences of disasters and armed conflict. The purpose of this project is to develop a deeper intellectual understanding of what makes communities “bounce back” after a significant disturbance. By better identifying principles and indicators of resilience, and then developing practical means to assess or measure them, researchers hope to provide guidance to policy makers in how to plan operations and to support existing programs that foster community resilience.

On August 26-27, 2009, INSCT participated in a two-day, joint research conference hosted by the U.S. Army’s Peacekeeping and Stability Operations Institute (PKSOI), located at the U.S. Army War College in Carlisle Barracks, PA. This collaboration explored the topics of Resilience and Sustainability in the context of Post-Conflict Stabilization, Reconstruction and Transition Operations. Conference participants include INSCT research staff and faculty such as Nick Armstrong, Keli Perrin, Pat Longstaff and Bruce Dayton. This workshop resulted in the publication of several working papers and

provided a wider forum for future resilience research and project development:

» P.H. Longstaff and R. Megahan. 2009.

“Peacekeeping and Post-Conflict Stability Surprises: A Resilience Approach”

» N. Armstrong. 2009. “Resilience in Stability, Security, Reconstruction, and Transition Operations”

» K. Perrin. 2009. “Operationalizing Resilience: Assessment Models for Community Resilience”

On June 5, 2010, INSCT participated in a working group with the Community and Regional Resilience Institute (CARRI), in developing a common framework that communities and regions can use to assess their resilience, determine a resilience vision and take concrete actions. In preparation for this, INSCT prepared several publications, including the following white paper:

» P.H. Longstaff, N. Armstrong, and K. Perrin. 2010. “Building Resilient Communities: Tools for Assessment”



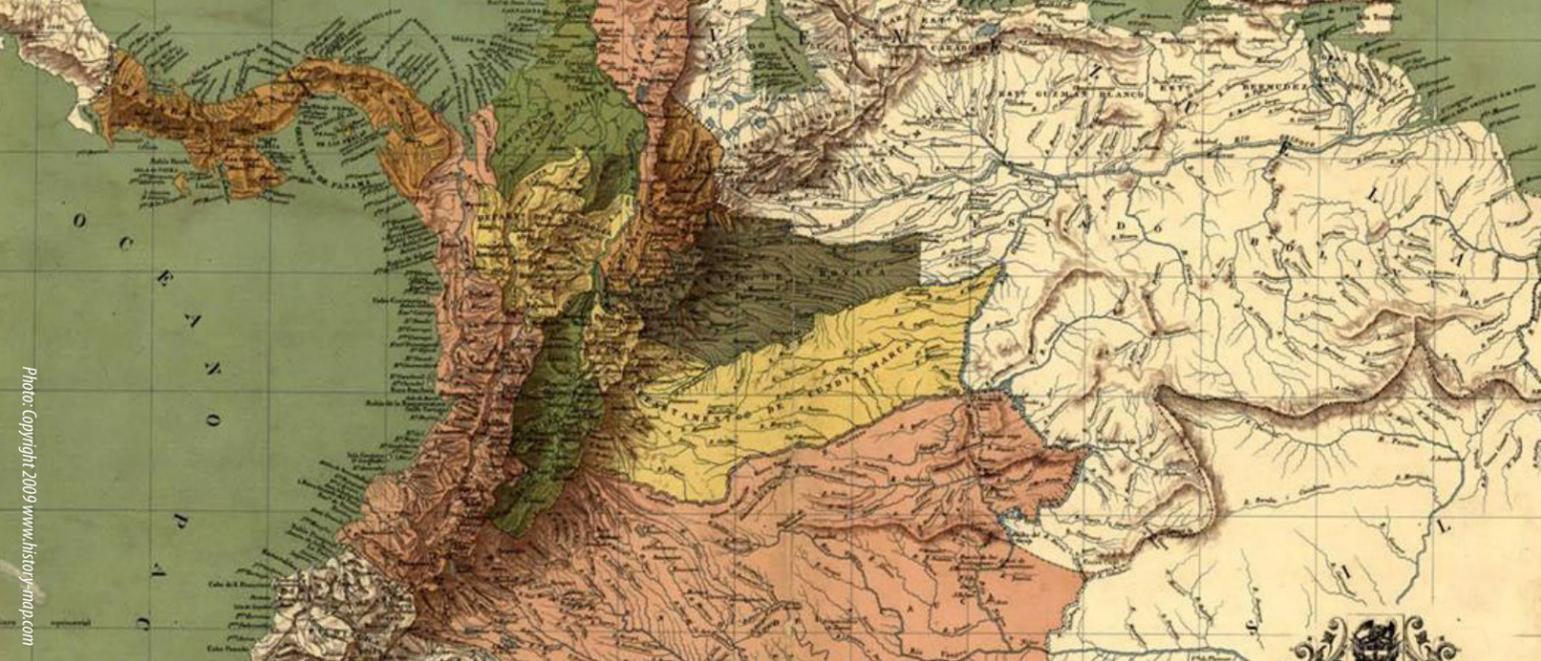
Photo: Available at <http://www.inrepair.net>

## Compensating Victims of Terrorism

Modern terrorism has forced policy makers to reexamine the ways in which society has traditionally compensated the victims of catastrophic harm. Despite the fact that victim compensation is a complex and evolving policy area, victim-related policies have often been an afterthought for congressional decision makers.

The Compensating Victims of Terrorism Project focuses on victims’ evolving roles, their com-

penensation, and their contributions to securing the nation. The project involves academics and practitioners from multiple disciplines and varied political perspectives. INSCT’s first effort is to outline the components of a comprehensive domestic compensation policy, describe the policy options for each component, and make recommendations for implementing the policy in advance of, or in response to, another attack.



## Mapping Global Insecurity

*“We have identified and mapped nearly fifty ‘Black Spots’ around the world and begun to assess the types of interactions taking place in these areas.”*

-DR. BARTOSZ STANISLAWSKI, MGI PROGRAM DIRECTOR

INSCT and the Moynihan Institute of Global Affairs are developing a new approach to international security analysis. The Mapping Global Insecurity (MGI) project analyzes ungoverned geographic areas characterized by alternative, mostly illicit, authority structures – criminals, warlords, terrorist organizations. These areas often export elements of insecurity including illicit drugs, conventional weapons, weapons of mass destruction, terrorist operatives with operational expertise, and illicit financial streams. MGI researchers are identifying, mapping, and analyzing these areas in order to monitor and minimize their effects on regional

and global security. In the spring of 2009, SU Chancellor and President Nancy Cantor awarded INSCT a Chancellor’s Leadership Award in recognition and support of this interdisciplinary work with the

Moynihan Institute of Global Affairs.

INSCT was fortunate this past year to host a Military Fellow, LTC John A. (Jake) Conway. While at INSCT, LTC Conway served as an invaluable contributor to the Mapping Global Insecurity Project. LTC Conway most recently served as the Assistant Chief of Staff, Intelligence (G2) for the 10th Mountain Division (LI), Fort Drum, NY from June 2007 to August 2009.

A workshop is planned for late 2010 that will focus on the components that make these insecure places dangerous.

## David E. Everett Post-Conflict Reconstruction Program

Post-Conflict Reconstruction (PCR) in fragile states has become a central issue for the international community. As a result of globalization, the international system now provides unprecedented wealth and opportunity to its participating members. Yet nations in Africa, Central Asia, Latin America, and the Middle East (nearly half the globe) remain unable to gain access to its political, financial, or technological networks and resource flows. More alarming is the reality that many of these fragile or failing states are prone to internal conflict, inviting human rights violations and the export of crime and terrorism. The international community and nations currently engaged in post-conflict reconstruction have struggled to adopt effective stabilization and reconstruction strategies that ensure long-term success. INSCT is working to meet the pressing need for a specialized, interdisciplinary academic program to prepare professionals to work in a range of post-conflict environments.

In August 2010, INSCT will start a new, 12-credit, Certificate of Advanced Study (CAS) program in Post Conflict Reconstruction. This program will provide graduate and law students with a documented concentration and familiarization with the major aspects of PCR, the various dimensions and goals of post-conflict work, the types of actors that conduct it, the trade-offs and dilemmas they face, and the lessons learned from its application across various settings. This Certificate offers the analytical tools to help students be successful in public service careers in the fields of PCR and international development.

Additionally, the ongoing Everett Post-Conflict Reconstruction Speaker Series continues to bring



Colonel David Everett poses with recent graduates of the Non-Commissioned Officer (NCO) Academy of the Afghan National Police in Kabul, Afghanistan.

experts and practitioners to campus to contribute to this important and timely program. During the 2009-2010 academic year, four speakers participated in this series.

- » “Roles and Perspectives of Non-state Armed Groups in Post-War Security Transition” Veronique Dudouet, Berghof Research Center (October 26, 2009)
- » “Security Reform in Afghanistan: Building Capable, Effective and Legitimate Security Forces” COL David Everett, USAR, (Ret.) (November 18, 2009)
- » “Weak States and Global Threats: What are the Connections?” Stewart Patrick, Ph.D., Senior Fellow, Council on Foreign Relations (February 25, 2010)
- » “The UN in ‘Post-Conflict’ Countries: Mandates, Missions, and Minefields” Tim Sisk, Ph.D., Professor, University of Denver (April 8, 2010)



Photo: U.S. Navy photo by Petty Officer 2nd Class Ja'lon A. Rhinehart/Released

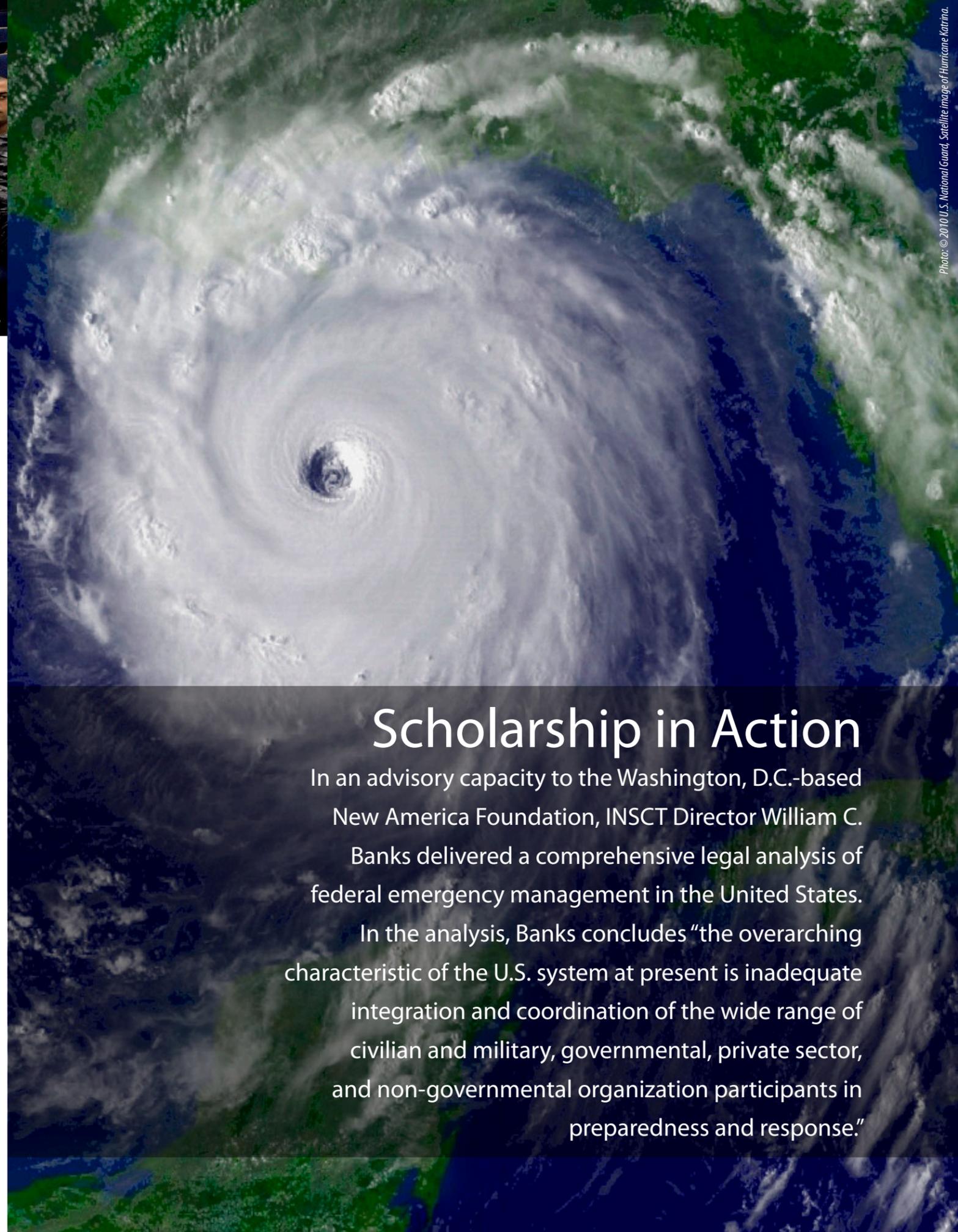


Photo: © 2010 U.S. National Guard, Satellite image of Hurricane Katrina.

# From Battlefield to Classroom: Designing Pathways to Engineering for American GIs

One critical challenge of war is to resettle veterans of the armed forces into productive civilian roles and professions. Such an obligation repays soldiers for their service and significant sacrifice. The Post-9/11 GI Bill, whose benefits began 1 August 2009, offers the most comprehensive education benefits package since the original GI Bill of 1944, providing a range of opportunities and services for veterans and dependents. It is believed that many GIs will emerge from their military experiences with skill sets pitched toward technical fields and will even favor engineering education. The opportunity exists for this group to be instrumental in our nation's now urgent need for future scientists and engineers. In joining these trends at this critical juncture in time, it is imperative that planning and implementation for the influx of GIs into academia hinge upon projections about

GIs' goals, aspirations and likely behavior that are informed by a sound evidentiary base.

This proposed project takes advantage of this set of converging historical opportunities to develop concepts, information sources and datasets, and program ideas designed to help stakeholders think proactively, creatively, and pragmatically about translating veterans' experiences and talent into technical and engineering career pathways. At the core of the project is the premise that planning projections must be based on understanding—with depth and sophistication—the aspirations, needs, concerns, expectations, and hopes of veterans as they transition from active duty to higher education contexts and as these academic contexts define partnerships to guide them toward professional development.

## Scholarship in Action

In an advisory capacity to the Washington, D.C.-based New America Foundation, INSCT Director William C. Banks delivered a comprehensive legal analysis of federal emergency management in the United States.

In the analysis, Banks concludes “the overarching characteristic of the U.S. system at present is inadequate integration and coordination of the wide range of civilian and military, governmental, private sector, and non-governmental organization participants in preparedness and response.”



Photo © iStockphoto 2010

# Journal of National Security Law & Policy

*Visit the new journal website and archive of Robert Chesney's National Security Law Listserv:*

» [WWW.JNSLP.COM](http://WWW.JNSLP.COM) & [WWW.CHESNEY.JNSLP.COM](http://WWW.CHESNEY.JNSLP.COM)

intelligence, law enforcement, and civil liberties communities. The journal is published both online and in print, and is among the most frequently cited

peer-reviewed law journals.

In 2009, the journal launched a redesigned print publication and a brand new website, hosted at [www.jnslp.com](http://www.jnslp.com). The new website features all of the journal articles in PDF format, as well as an archive of Robert Chesney's popular national security law listserv content.

Two journal editions were published as part of volume three in 2009; volume four, issue one, printed in June 2010. The latter is the journal's first attempt at a themed issue, focused exclusively on cybersecurity, and promises to be highly regarded.

Additionally, the journal has undertaken new advertising and promotional efforts by developing strategic print and online advertising partnerships with a number of peer publications.

INSCT joined University of the Pacific, McGeorge School of Law as co-sponsors of the nation's only peer-reviewed journal devoted exclusively to national security law and policy: *The Journal of National Security Law & Policy* (JNSL&P). Pacific McGeorge's Capital Center for Public Law & Policy continues to produce the journal, and INSCT Director William C. Banks has stepped up as the new editor-in-chief.

The journal's mission is to publish rigorous analytical thinking about the greatest challenges facing the nation and contribute to the formulation of fair, credible solutions that balance our need for liberty and security. Unlike most law journals, the JNSL&P is peer reviewed. Peer reviewers include the journal's distinguished Editorial Board, which includes law professors, academics from disciplines other than law, as well as members of the military,



Photo available at: <http://www.brighton.ac.uk>

## Faculty and Staff Research

*Selected Publications, 2009-2010*

## Nicholas Armstrong INSCT Research Fellow

### Papers

- » "Building Resilient Communities: Tools for Assessment." Project on Resilience and Security White Paper. Institute for National Security and Counterterrorism, Syracuse University, Syracuse, NY. 2010 (with P.H. Longstaff and Keli Perrin).
- » "Resilience in Stability, Security, Reconstruction, and Transition Operations." Working Paper from Workshop on Resilience in Stabilization, Reconstruction and Transition Operations. Peacekeeping and Stability Operations Institute (PKSOI), U.S. Army War College, Carlisle Barracks, PA. 2009.

### Reports

- » Contributor, "Homebound Security: Migrant Support for Improved Public Safety in Conflict-prone Settings." Center for Strategic and International Studies (CSIS). Washington, D.C. 2009 (with Karin von Hippel, Justine Fleischner, and Frederick Barton).

## Professor William C. Banks Law and Public Administration

### Books and Monographs

- » *New Battlefields/Old Laws: Critical Debates from the Hague Convention to Asymmetric Warfare*. Columbia University Press. Forthcoming 2010 (edited volume, two chapters contributed).
- » *The Military in America: Superior to the Civil Power?* Oxford University Press. Forthcoming 2010 (with Stephen Dycus).
- » *Constitutional Law: Structure and Rights in Our Federal System*, 6th Edition. Forthcoming 2010 (with Rodney Smolla).

### Articles

- » "Programmatic Surveillance and FISA-Of Needles in Haystacks." *Texas Law Review* 88. Forthcoming June 2010.
- » "Forward." In *Making Sense of Proxy Wars*. Michael Innes. Potomac Books, Inc. Forthcoming.
- » "Is the FISA Amendments Act of 2008 good policy? Is it constitutional?" *Journal of the National Security Forum*. A special issue of the

*William Mitchell Law Review* 35(5), pp. 5007-5017. William Mitchell College of Law. 2009.

- » "Who's in Charge: The Role of the Military in Disaster Response." In *Disaster Law*. Farber and Faure, ed. Edward Elgar Publishing, Ltd, UK, Forthcoming (first published in *Mississippi College Law Review* 26, pp.75-104).
- » "Terror and Consent: The Long View." Bobbitt Symposium. *Syracuse Journal of International Law and Commerce* 37(1). 2010.
- » "National Security Law Advice to the New Administration." *Journal of National Security Law & Policy* 3(2), pp. 221-226. 2009.
- » "Smart Counterterrorism." *Criminology and Public Policy*. Volume 8 (3), pp. 593-599. 2009.
- » "Closing Guantanamo and Redirecting the U.S. Ship of State." *Journal of Parliamentary and Political Law* III (1). 2009.
- » "Providing 'Supplemental Security'- The Insurrection Act and the Military Role in Responding to Domestic Crises." *Journal of National Security Law & Policy* 3(1), pp. 39-94. 2009.

### Lectures, Presentations and Panels

- » Testimony, "Rise of the Drones II: Examining the Legality of Unmanned Targeting." Committee on Oversight and Government Reform, Subcommittee on National Security and Foreign Affairs, U.S. House of Representatives, Washington, DC, April 28, 2010.
- » Panelist, The UN's Goldstone Report: Lawfare, The Defamation of Israel and The Threat to American National Security in the Age of Terrorism. Fordham University School of Law, New York, NY, April 27, 2010.
- » Speaker, Legal Issues Related to Targeted Killings. Sponsored by ABA Standing Committee on Law and National Security. Reserve Officers Association Building, Washington, DC, April 22, 2010.
- » Panelist, Terrorism and the Use of Force. National Security and the Obama Administration Conference, Duke University School of Law, Durham, NC, April 15-16, 2010.
- » Speaker, Homeland Security, Counterterrorism, and Strategic Resilience. Conference at New America Foundation, Washington, DC, April 14, 2010.

- » Panelist, "The Response." South Texas College of Law, Houston, Texas, February 25, 2010.
- » Guest lecturer, "Intelligence role and legal issues in counterterrorism." Executive Program, International Institute for Counter-Terrorism, Herzliya, Israel. February 10-12, 2010.
- » Panelist/Moderator, "Law at the Intersection of National Security, Privacy, and Technological Change." University of Texas School of Law symposium, Austin, Texas, February 4-6, 2010.
- » Speaker, College of Law alumni event, San Francisco, January 14, 2010.
- » Speaker, College of Law alumni event, Los Angeles, January 13, 2010.
- » Speaker, "The Military in America: Superior to Civil Power?" Event for The Campaign for Syracuse University. Boston, November 19, 2009.
- » Panel Moderator, "When High Value Detainees Meet Juries: The Challenge of Prosecuting Gitmo Prisoners in our Civilian Court." Syracuse University College of Law, November 6, 2009.
- » Speaker, "Setting the national security law context for extraordinary courts." University of Minnesota Law School, October 22-23, 2009.
- » Speaker, "Converging Paradigms in Modern Asymmetric Warfare." Conversations in Conflict Studies, PARCC, The Maxwell School, September 30, 2009.
- » Speaker, "Sonia Sotomayor Confirmation Process." Maxwell Women's Caucus. Syracuse University. September 17, 2009.
- » Speaker, "Converging Paradigms in Modern Asymmetric Warfare." The International Institute for Counter Terrorism 9th Annual International Counterterrorism Conference, Herzliya, Israel. September 9, 2009.

## Professor Michael Barkun Political Science

- » Michael Barkun was appointed to the International Advisory Group for the research project on "The Impact of Religion: Challenges for Society, Law and Democracy" at Uppsala University in Sweden. The project, which will run until 2018, contains a module on "Religion, Terrorism and Human Rights." Barkun joins an advisory group of nine scholars from the

United States, the United Kingdom, and the Netherlands. The project is one of Sweden's Linneaus Centers for Excellence.

## Professor David Crane Law

### Books and Monographs

- » *The Proceedings of the Second International Humanitarian Dialogues* (with Elizabeth Anderson) 2009.

### Articles in Law Reviews and Other Scholarly Journals

- » "Back to the Future—Reflections on the Beginning of the Beginning: International Criminal Law in the Twenty-First Century," *Fordham International Law Journal* 32(6). June 2009.
- » "A Wrong on Humanity: Prevention of Crimes Against Humanity," *University of Pennsylvania Journal of International Law* 30, p. 1265. Summer 2009.
- » Book Review, "The Tokyo War Crimes Trial: The Pursuit of Justice in the Wake of World War II," (Harvard University Press, 2008), *Human Rights Quarterly* 31, p. 256 (2009).

### Miscellaneous Works

- » Jurist Forum: Tyrants, Dictators and Thugs: Fearing the Boogeyman (July 1, 2009).
- » Jurist Forum: Nuremberg Lives! A Tribute to Henry T. King (May 13, 2009).

### Speeches/Lectures/Initiatives

- » Speaker, Laws of Armed Conflict, Cornell Law School, June 7, 2009.
- » Member, ASIL-ACUNS Expert Meeting on Piracy October 16-17, 2009. Washington, DC.
- » Speaker, U.S. policy on the International Criminal Court (ICC), Aspen Institute, Washington, DC, October 19, 2009.
- » Speaker, GU Law Center (Dash Conference) on the future of war, March 1, 2010.
- » Member, ABA Leadership Delegation to the United Nations, April 13, 2010.
- » Panelist, Tyranny of Terror, National Security Studies Management Course, Maxwell School, April 27, 2010.

- » Leading ABA Delegation to the Plenary Session of the Assembly of States Parties, International Criminal Court, Kampala Uganda, May 29-June 5, 2010.

### Other Activities

- » Task Force Co-Chair, ICC Plenary Sessions 2010, Section for International Law, ABA. 2008-2010.
- » War Crimes Executive Committee, International Bar Association.
- » Chair, Liberian Working Group.

### Professor Evan Criddle Law

#### Publications

- » "The Fiduciary Constitution of Human Rights," *Legal Theory* 15. Forthcoming 2010. (peer review) (with Evan Fox-Decent)
- » "Mending Holes in the Rule of (Administrative) Law," *Northwestern University Law Review Colloquy* 104. Forthcoming 2010.
- » "Fiduciary Administration: Rethinking Popular Representation in Agency Rulemaking," *Texas Law Review* 88, p. 441. 2010.
- » "Deriving Peremptory Norms from Sovereignty," *American Society of International Law Proceedings* 103. 2009. (with Evan Fox-Decent)
- » "A Fiduciary Theory of Jus Cogens," *Yale Journal of International Law* 34, p. 331. 2009. (with Evan Fox-Decent)

#### Fellowships and Grants

- » Research Grant, Social Science and Humanities Research Council, 2009-2012 (c. \$95,000) (collaborator with Evan Fox-Decent and Malcolm Thorburn)
- » Research Fellowship, Syracuse University Institute for the Study of the Judiciary, Politics and the Media, 2008-2009

#### Presentations

- » "Human Rights, Emergencies, and the Rule of Law," Canadian Political Science Association Annual Meeting, Montreal, Canada, June 2010
- » "Human Rights, Emergencies, and the Rule of Law," Junior International Law Scholars Association Annual Meeting, U.C. Hastings

- College of Law, San Francisco, CA, February 26, 2010
- » "Human Rights, Emergencies, and the Rule of Law," Syracuse University College of Law Junior Faculty Workshop, February 11, 2010
- » Panelist, "Exceeding Expectations as a Law Student," 2010 Northeast Regional Black Law Students Association Convention, Syracuse, NY, January 30, 2010
- » Panelist, "Developing a Scholarly Agenda," J. Reuben Clark Law Society Conference, Loyola Law School, New Orleans, LA, January 5, 2010
- » "A Fiduciary Theory of Jus Cogens," featured in an "online symposium" on the *Opinio Juris* blog, October 19, 2009 (colloquy with Alexander Orakhelashvili)

### Professor Tucker Culbertson Law

#### Publications

- » Co-Editor, *Anthology on the Animal Enterprise Terrorism Act*, Routledge Publishers. Forthcoming 2011.

#### Award

- » Chosen by the students of SU College of Law as Outstanding Faculty Member of the Year, 2009-2010.

### Professor Renée de Nevers Public Administration

#### Articles and Chapters

- » "The Effectiveness of Self-Regulation for the Private Security Industry." *Journal of Public Policy*. Vol. 30, No. 2. 2010.
- » "Private Military Contractors and Changing Norms for the Laws of Armed Conflict," in William C. Banks, ed., *New Battlefields/Old Laws: Critical Debates from the Hague Conventions to Asymmetric Warfare* (Columbia University Press, forthcoming 2010).
- » "Contractors on Deployed Operations" in Christopher Kinsey and Malcolm Patterson, eds., *Contractors and War* (forthcoming, Stanford University Press, 2010).
- » "Private Security Companies and Private Transnational Transfers," in Stuart Scott Brown,

ed., *Nonstate Transnational Transfers* (under review).

#### Honors and Fellowships

- » Birkhead-Burkhead Teaching Excellence Award and Professorship, 2009-2013

### Professor Bruce Dayton Political Science and International Relations

#### Book

- » *Conflict Transformation and Peacebuilding: Moving from Violence to Sustainable Peace*. Oxford, UK: Routledge, 2009 (co-edited with Louis Kriesberg).

#### Book Chapters

- » "Useful but Insufficient: Intermediaries in Peacebuilding," in *Conflict Transformation and Peacebuilding: Moving From Violence to Sustainable Peace*, B. Dayton and L. Kriesberg, eds. Routledge, 2009.
- » "Dialogue Processes," in *International Encyclopedia of Peace*. N. Young, ed. Oxford University Press, 2009.
- » "Crisis Management," in *International Encyclopedia of Peace*. N. Young, ed. Oxford University Press, 2009.

### Professor Miriam Elman Political Science

#### Book Chapters and Articles

- » "Deciding Democracy: External Security Threats and Domestic Regime Choices." in *Existential Threats and Civil Security Relations*. Oren Barak and Cabi Sheffer, eds. Rowman and Littlefield. Forthcoming 2009.
- » "Foreign Policy." in *International Encyclopedia of Political Science*. George T. Kurian, ed. CQ Press, 2009.
- » "The Effects of External Security Threats on Regime Type in Democratic States," *POLITIKA (Politics)*, Vol. 20, 2009 (in Hebrew).
- » "Back to the Future? Revisiting Israel's 2009 Elections." *Middle Eastern Studies Newsletter*, Vol. 3, No. 1 (Summer 2009), p. 9.

### Grants, Awards, Fellowships

- » Co-Principal Investigator (with Mehrzad Boroujerdi, SU), "Strengthening Middle Eastern Studies at Syracuse University: an Interdisciplinary Approach," US Department of Education, Undergraduate International Studies and Foreign Languages Program (UISFL), IEPS. September 1, 2009-June 30, 2010.
- » Project co-Director (with Bruce Dayton, SU), "Spoilers of Peace: Sustaining Peace Agreements," Program for the Advancement of Research on Conflict and Collaboration, Maxwell School. August 2009-May 2010.
- » Project Director. "Democracy in the Middle East." Grant from the Moynihan Institute of Global Affairs and the Middle Eastern Studies Program at Syracuse University, Maxwell School. 2008-2010
- » Organized guest speaker series and conferences; directed graduate student and faculty readings groups; facilitated grantsmanship.
- » Launched new year-long course "Democracy in the Middle East" enrolling 14 graduate and undergraduate students with culminating research project, 2009-2010

### Professor Emeritus Louis Kriesberg Sociology

#### Book

- » *Conflict Transformation and Peacebuilding: Moving from Violence to Sustainable Peace*. Oxford, UK: Routledge, 2009 (co-edited with Bruce W. Dayton).

#### Book Chapters

- » "Waging Conflicts Constructively," In *Handbook of Conflict Analysis and Resolution*. Sean Byrne, Dennis Sandole, Ingrid Staroste-Sandole and Jessica Senehi, Eds., London and New York: Routledge, 2009. pp. 157-169.
- » "Making Good Use of the Time: Contributions and Dilemmas of the Nongovernmental Actors." In *Peacebuilding*. Berghof Handbook Dialogue, No. 7, Peacebuilding at a Crossroads? pp. 29-38, 2009.
- » "The Evolution of Conflict Resolution," In *Sage Handbook of Conflict Resolution*. Jacob

Bercovitch, Victor Kremenyuk, and I. William Zartman, Eds., London: Sage, 2009.

## Professor Patricia Longstaff Newhouse School of Communications

### *Papers, Presentations, Participation at Conference Meetings*

- » "Communication Services for the Resilience of Local Populations in Times of Crisis," International Telecommunications Society, Middle East - North African Regional Conference, Bahrain on 26-28 October, 2009
- » Participant, "When Everything is in Flux: New Ideas About Resilience," Peacekeeping and Stability Operations Institute, US Army War College, Carlisle, PA, August 26-27, 2009.
- » Participant, "Regulating and Managing When Everything is in Flux : New Ideas about Resilience," New Zealand Institute for the Study of Competition and Regulation, Auckland, New Zealand, August 13, 2009.
- » Participant, Cyber Risk and Information Security Conference, Syracuse University and JP Morgan Chase, Syracuse, New York, participant, June 16 and 17, 2009.
- » Panelist, Network Neutrality, Communications Law Society Conference, SU Law School, February 20, 2010.

### *Special Publication*

- » "The Resilient Company: Bouncing Back When Things Become Unpredictable," for Newhouse web site, Navigating New Media, March 2010

### *Ongoing Research Collaboration*

- » Harvard University Program on Information Resources Policy (PIRP), Cambridge Massachusetts, 1996-present. Research Associate. Research in the business and public policy implications of new communications technology.
- » Center for Information and Systems Assurance and Trust (CISAT), Syracuse University, 2009-present. Board of Advisors and affiliated faculty member. CISAT's goal is to build a community of practice interested in making a visible improvement in the trustworthiness of complex interdisciplinary systems.

- » Community and Regional Resilience Institute, (CARRI) US Department of Energy, Technical Advisory Board. 2009-present.
- » Advisory Committee for International Communications and Information Policy (ACICIP), U.S. Department of State, 2006-present
- » International Telecommunications Society, Board of Directors, Executive Committee, 2006-present

## Professor Ines Mergel Public Administration

### *Publications*

- » "Toward Open Public Administration Scholarship." *Journal of Public Administration Research and Theory (J-PART)*. Accepted for publication (with C. Schweik, J. Sanford, and J. Zhao).
- » "Networks in Public Administration Scholarship: Understanding where we are and where we need to go." *Journal of Public Administration Research and Theory (J-PART)*. Accepted for publication (with K. Isett, K. LeRoux, P. Mischen, and K. Rethemeyer).
- » "The use of social media to dissolve knowledge silos in government." In *The Future of Public Administration, Public Management and Public Service Around the World*. R. O'Leary, S. Kim, and D.M. Van Slyke, editors. The Minnowbrook Perspective, Georgetown University Press. Accepted for publication.
- » "Technology and Public Management Information Systems: Where have we been and where are we going." In *The State of Public Administration: Issues, Problems and Challenges*. D.C. Menzel and H.J. White. Accepted for publication (with S.I. Bretschneider).
- » "Network Analysis Software." In *Encyclopedia of Social Networking*. George Barnett, J. Golson, J. Geoffrey, eds. Sage Publications. Invited for publication (with J. Diesner and K.M. Carley).
- » "Public Sector Networks." In *Encyclopedia of Social Networking*. George Barnett, J. Golson, J. Geoffrey, eds. Sage Publications. Invited for publication.
- » "Network Analysis." In *International Encyclopedia of Political Science*. Badie, Bertrand, Berg-Schlosser, Dirk, Morlino, Leonardo, eds. SAGE Publications. Invited for publication.

- » "Market Analysis of "Social Network Analysis." In *Network research*. Stegbauer and Haeussling. forthcoming 2010 (with M. Hennig).
- » "The influence of social networks on the adoption of eLearning practices: Using social network analysis to understand technology diffusion and adoption decision." Lambert Academic Publishing, Cologne, ISBN 978-3-8383-1083-1. 2009.
- » Mergel, I., Schweik, C. and Fountain, J., "The Transformational Effect of Web 2.0 Technologies on Government" June, 01 2009. Available at SSRN: <http://ssrn.com/abstract=1412796> (with C. Schweik and J. Fountain).
- » "Networks, Hierarchies, and Markets: Aggregating Collective Problem Solving in Social Systems." June, 02 2009. Available at SSRN: <http://ssrn.com/abstract=1413298> -> SSRN's Top 10 papers for MGT Subject Matter eJournals. (with D. Lazer, C. Ziniel, K. Esterling, and M. Neblo).

### *Conference Papers and Presentations*

- » "Networks and Partnerships in TNGOs." Presented at Association for Public Policy Analysis and Management (APPAM) Annual Fall Conference 2009, Washington, DC, November 5-7, 2009 (with K. Abou Assi and H.P. Schmitz).
- » "Networks and Partnerships in TNGOs." Presented at The Association for Research on Nonprofit Organizations (ARNOVA) 2009 conference, November 19-21, Cleveland, Ohio: International NGO networks in times of crisis: threats and opportunities? (with K. Abou Assi and H.P. Schmitz).
- » "Social Network Analysis in Program Evaluation." Presented co-authored paper: Public Management and Research conference (PMRC), Columbus, OH, October 1-3, 2009 (with D. Lazer).
- » "Searching for answers: Networks of practice among public administrators." Poster presented at the First Workshop on Information in Networks (WIN), New York University, Stern School of Business, New York, September 25-26, 2009 (with M.C. Binz-Scharf and D. Lazer).

### *Funded Research*

- » Academic Network Grant 2007-2010

- » Principal Investigator: Workbook Social Network Analysis Research Process (Book project), granted by the German Research Foundation (DFG) (€35,500/\$51,000)
- » Appleby-Mosher grant, Maxwell School of Citizenship and Public Affairs, Summer 2009 (\$1,200)
- » Campbell Institute faculty summer grant, Maxwell School of Citizenship and Public Affairs, Summer 2009 (\$1,500)
- » Faculty assistance grant, Center for Technology and Information Politics, Maxwell School of Citizenship and Public Affairs, 2009-2010 (\$1,500)
- » PARCC mini faculty grant 2009-2010 ( \$1,000)
- » APSA Centennial Center residential fellowship, APSA Centennial Center, Washington DC, Summer 2009
- » Global Health Advocacy and Policy Project (GHAPP), Bill & Melinda Gates Foundation, Senior personnel 2010-2014 (summer months)
- » Campbell research mini faculty grant, Maxwell School of Citizenship and Public Affairs, Summer 2010 (\$4,000)

## Professor Robert Rubinstein Anthropology

### *Books and Monographs*

- » *Peacebuilding: Creating the Structure and Capacity for Peace*. Zelizer, Craig, and R.A. Rubinstein, eds. Bloomfield, CT: Kumarian Press. 2009.

### *Journal Articles*

- » "Exchanges of Value in Peace Operations: Complex Meanings of 'Private' and 'Transnational' Transfers", Kudesia, Suprita and R.A. Rubinstein, *International Studies Review* 11(4), pp. 430-439. 2009.

### *Book Chapters*

- » "Anthropology and Peace Studies." In *Anthropology Now*, Peter J.M. Nas and Zhang Jijiao, eds. Beijing, P.R. China: Intellectual Property Publishing House, pp. 295-310. 2009 (with Rik Pinxten).
- » "Introduction: Creating Structure and Capacity for Peace." In *Building Peace: Practical Reflections from the Field*. Craig Zelizer and Robert A.

Rubinstein, eds. Bloomfield, CT: Kumarian Press, pp. 1-15. 2009 (with Craig Zelizer).

- » "Anthropology: Culture and Conflict." In *Peace, Justice and Security Studies: A Curriculum Guide*, 7th ed. McElwee, T.A., B.W. Hall, J. Liechty, and J. Garber, eds. Boulder, CO: Lynne Rienner Press, pp. 489-496. 2009.

### Completed Doctoral Dissertations

- » 2009. Weissman, Marsha. "Prelude to Prison: Student Perspectives on School Suspension." Ph.D. Dissertation, Social Sciences.

### Invited Presentation

- » "Perverting Peacekeeping." Peace and Conflict Studies program, Colgate University. March 8, 2010.

## Professor Brian Taylor Political Science

### Books

- » *State Building in Putin's Russia: Policing and Coercion After Communism* (Cambridge: Cambridge University Press, forthcoming 2010 or 2011).

### Grants

- » National Science Foundation grant, co-Principal Investigator. Project: "Support for Institutes and Research Groups on Qualitative and Multi-Method Research." 2008-2011. Amount: \$103,386.
- » Appleby-Mosher Award for Faculty Research, Maxwell School, Syracuse University. 2006, 2007, 2008, 2009.

### Book Reviews

- » Review of *Russian Civil-Military Relations*, by Robert Brannon and *Russian Civil-Military Relations: Putin's Legacy*, by Thomas Gomart. *Democracy and Security* 5(3), pp. 309-315. September 2009.

### Conference Papers

- » "Security Sector Reform and Patrimonial Administration in Russia. Presented at the International Studies Association Annual Meeting. New Orleans, February 2010.

### Invited Talk

- » "Lives of the Legal Profession in Post-Communist Societies" (Roundtable participant) and "State Capitalism, Big Business, and Economic Crisis (Discussant). American Association for the Advancement of Slavic Studies Annual Meeting. Boston, November 2009.

## Professor David Van Slyke Public Administration

### Book

- » *The Future of Public Administration Around the World: The Minnowbrook Perspective*. Georgetown University Press. forthcoming (with Rosemary O'Leary and Soonhee Kim).

### Journal Symposia

- » Co-Editor (with Beth Gazley) of a special issue symposium titled "The future of public administration: Critiques from the Minnowbrook III conference" to be published in the *Journal of Public Administration Research and Theory*. The Minnowbrook Conferences have now taken place every 20 years with the first in 1968, second in 1988, and the third in 2008. This special issue focuses on the team papers developed by 58 emerging scholars attending the first phase of the Minnowbrook III conference on the state of the field of public administration. The special issue is now complete and is forthcoming December 2010.
- » Co-Editor (with Rosemary O'Leary) of a special issue symposium of *Public Administration Review* focusing on the Future of Public Administration in 2020. The special issue focuses on the future of public administration in 2020 and the strategic management tools and organizational challenges (i.e., networks and multi-sectoral partnerships) that will be essential to achieving public administration goals moving forward. The issue will consist of a collection of full-length papers and shorter essays. The issue is being submitted to PAR June 2010 and will be published in December 2010. More than 60 original works will be published in this volume that will be accessible to practitioners and scholars.

### Articles and Chapters

- » "Contracting for Complex Products." *Journal of Public Administration Research and Theory*, 20 (Supplement 1): pp. 41-58. 2010 (with Trevor L. Brown and Matthew Potoski).
- » "A Poorly Designed Solution for a Misdiagnosed Problem." *Disputatio Sine Fine: A Response to John Rohr*, *Administration and Society*, 41(1): pp. 127-129. 2009 (with Alasdair Roberts).
- » "The Future of Public Administration: New Opportunities, Directions, and Strategies for Results" (Editors Introduction). *Public Administration Review*, Special Issue Symposium, forthcoming December 2010 (with Rosemary O'Leary).
- » "Moving Forward: Public Administration in 2020 and the Ideas and Tools for Achieving some Goals of Governance" *Public Administration Review*, Special Issue Symposium, forthcoming December 2010 (with Rosemary O'Leary).
- » "Governing on the Edges: Globalization of Production and the Challenge to Public Administration in the 21st Century." *Public Administration Review*. Forthcoming (with George Abonyi).
- » "The Energy of Minnowbrook III: Editors' Introduction." *Journal of Public Administration Research and Theory*, Special Issue Symposium, forthcoming December 2010 (with Beth Gazley).
- » "Introduction: The Legacy of Minnowbrook." In O'Leary, Rosemary, David M. Van Slyke, and Soonhee Kim, Editors (Forthcoming). *The Future of Public Administration Around the World: The Minnowbrook Perspective*. Georgetown University Press. Forthcoming (with Soonhee Kim, Rosemary O'Leary, George Frederickson and William Harry Lambright).
- » "Making Public Administration Scholarship Matter." In O'Leary, Rosemary, David M. Van Slyke, and Soonhee Kim, Editors (Forthcoming). *The Future of Public Administration Around the World: The Minnowbrook Perspective*. Georgetown University Press. Forthcoming.
- » "Conclusion: Challenges and Opportunities, Cross-Cutting Themes and Thoughts on the Future of Public Administration." In O'Leary, Rosemary, David M. Van Slyke, and Soonhee Kim, Editors (Forthcoming). *The Future of*

*Public Administration Around the World: The Minnowbrook Perspective*. Georgetown University Press. Forthcoming (with Rosemary O'Leary and Soonhee Kim).

- » "Accountability Challenges in Public Sector Contracting for Complex Products." In Frederickson, George and Melvin Dubnick (editors), *Public Accountability and its Promises*, M.E. Sharpe Publishers. Forthcoming (with Trevor L. Brown and Matthew Potoski).

### Report

- » "Contracted Versus Internal Assembly for Complex Products: From Deepwater to the Acquisition Directorate in the U.S. Coast Guard." IBM Center for the Business of Government. May 2010 (with Trevor L. Brown and Matthew Potoski).

### Honors

- » 2007 Beryl Radin Award for best article published in the *Journal of Public Administration Research and Theory* (Volume 17), 2009. The award was presented at the 2009 Public Management Research Conference, October 1-3, Columbus Ohio. The award recognizes Van Slyke, David M. (2007). "Agents or Stewards: Using Theory to Understand the Government – Nonprofit Social Services Contracting Relationship," 17(2): 157-187.

### Invited Presentations

- » "Contracting for Complex Products." Presented at the 7th Annual Acquisition Research Symposium, Naval Postgraduate School, Monterey, California May 12-13, 2010. (with Trevor Brown and Matthew Potoski).
- » "Thinking, Planning, and Acting Strategically: A Case Simulation for Local Government Leaders." Presentation to the National League of Cities Leadership Training Institute. Training conducted in Washington, DC, March 14, 2010.
- » "Strategic Leadership in the Public Sector." Presentation to the Shanghai Municipal Government Senior Leadership Delegation, Syracuse, NY, November 4, 2009.
- » "Performance Management in the Public Sector." Presentation to the Shanghai Municipal Government Senior Leadership Delegation, Syracuse, NY, November 4, 2009.



Photo: U.S. Mexico Border Fence. Photobucket, 2010.



Photo by Steve Sartori, Syracuse University

- » "Government Engagement with the Market: Contracts and Partnerships." Presentation to IIMB delegation of government leaders from India, Syracuse, NY, November 18, 2009.
- » IBM Center for the Business of Government, Washington, D.C. November 8-9, 2009. Forum on "Framing a Public Management Research Agenda: Examining the Obama Administration Themes for a High-Performing Government." Discussant.
- » Shanghai Administrative Institute, Shanghai, China. Lectured on Strategic Planning, Performance Management, Government Contracting, and Government-NGO Relationships.
- » Phase IV Mid-Career Training Program for Indian Administrative Service Officers, Sponsored by the Indian Department of Personnel Training, Mussoorie, India. Lectured on Strategic Planning, Performance Management, Government Contracting, Government-NGO Relationships, Market Based Regulatory Alternatives, and Public Participation.
- » Participated as a discussant at the 6th Annual Acquisition Research Symposium, Naval Postgraduate School, Monterey, California. Panel session: Bid Protests: Causes, Trends, and Containment Strategies.
- » "The Challenge of Contracting for Large Complex Products: A Case Study of the Coast Guard's Deepwater Program." Presentation at the IBM Center for the Business of Government, Washington, DC.
- » "Strategic Planning for Local Government Leaders." Presentation to the National League of Cities Leadership Training Institute. Training conducted in Washington, DC.

## Student Research



*Photo: Available at: crs-blog.org*

## CSIS Direct Aid Project

INSCT partnered with the Center for Strategic and International Studies (CSIS) Post-Conflict Reconstruction Project to explore new and innovative mechanisms for NGOs and the international community to deliver aid and humanitarian service to conflict zones more directly to local communities. This project included graduate and undergraduate researchers focused on a better understanding of entrepreneurial and grassroots aid programs across the globe. Results from this study will be incorporated in an INSCT report that analyzes the full range of programs and provides prescriptive recommendations for policy makers working on new ideas for improving existing foreign aid programs. A small group of student volunteers worked on this project with INSCT Research Fellows Nick Armstrong and Corri Zoli.

## MPA Workshops with Congress, Project on National Security Reform, and New America Foundation

Since its establishment, INSCT has contributed to Congressional efforts in homeland security through MPA workshops conducted for the House Homeland Security Committee under the leadership of Professor Banks. In the summer of 2005, students wrote a report entitled "Legal Controls on Explosive Materials." Their report was used by the Committee in drafting H.R. 3197, the Secure Handling of Ammonium Nitrate Act of 2006, which would authorize the Secretary of Homeland Security to regulate the handling and purchasing of Ammonium Nitrate through supplier and consumer registration to prevent its use in acts of terrorism. In the summer of 2006, students submitted the report "Are We Ready: A Practical Examination of the Strategic National Stockpile in Response to Public Health Crises." Public interest work resumed in the summer of 2008 with the project entitled "Chemical Security in New Jersey: An Overview of Planning, Information Sharing, and Response."

The Project on National Security Reform (PNSR), a congressionally mandated effort that involves a wide coalition of organizations and individuals, conducted a comprehensive evaluation of the U.S. national security system and produced

a series of broad recommendations for improving the ability of this system to integrate national power in order to meet the challenges of the 21st century. Last summer, six MPA students, for their capstone workshop, worked with the PNSR Issue Team and examined the role of development and diplomacy in national security. Their report, titled *Integrating USAID and DOS: The Future of Development and Diplomacy*, examined how foreign assistance is administered through the federal government and how this function could be consolidated within the Department of State, making it more effective.

This summer of 2010, seven MPA students, under the guidance of William Banks, worked with the New America Foundation (NAF) and Peter Bergen to prepare a report on prosecutions of Islamist terrorism incidents in U.S. courts. The students involved in the project created a database of all the known Islamist terrorism cases in the United States since 9/11. This database will be used to make some broad empirical observations about Islamist terrorism cases in the United States since 9/11, which will likely be published by the New America Foundation's Counterterrorism Strategy Initiative.



Photo: Mike Sisk, 2010. Available at: soul-amp.com

## Student Support

*Visit the Student Association on Terrorism and Security Analysis on the web:*

» [WWW.SATSA.US](http://WWW.SATSA.US)

Student interest in the security field is also demonstrated by the campus activity of the Student Association on Terrorism and Security Analysis (SATSA). SATSA defines itself as an international, interdisciplinary graduate student association dedicated to the critical analysis of terrorism, counterterrorism policy, and national and international security issues. Now in its seventh year, SATSA has more than 100 student members from a wide range of disciplines. SATSA sponsors lectures and debates by outside experts, SU faculty, and students. It also organizes an annual spring student conference during which students

from multiple universities are invited to present their research and have their papers published in the

SATSA journal. The group also maintains an organizational website (<http://student.maxwell.syr.edu/satsa/satsa.htm>). INSCT is a proud sponsor of SATSA, providing administrative and advisory support for its events.

INSCT assists certificate students in pursuing careers in the security field by working with the College of Law Career Services, Maxwell Career and Alumni Services, the National Security Studies Program at the Maxwell School, alumni, and practitioners in the field. INSCT maintains an alumni network to facilitate job placement through both LinkedIn and Facebook.



Photo by Steve Sartari, Syracuse University

## Principal Events



Photo by Steve Sartori, Syracuse University.

## Fall Semester 2009

### September 9

- » Workshop: Converging Paradigms in Asymmetric Warfare  
ICT-Herzliya, Israel

### October 8

- » Careers in National Security  
Co-Sponsored with SATSA

### October 26

- » Veronique Dudouet, Berghof Research Center for Construction Conflict  
"Roles and Perspectives of Non-state Armed Groups in Post-War Management Security Transition"  
David F. Everett Lecture Series in Post-Conflict Reconstruction

### October 30

- » General Michael Hayden, Former Director, CIA  
"Intelligence in a Lawful and Litigious Society"

### November 6

- » "When 'High Value Detainees' Meet Juries: The Challenge of Prosecuting GITMO Prisoners in our Civilian Courts"  
Panelists: Richard Thornburgh, Robert Schwartz, James Benjamin, William Snyder, William Banks

### November 12

- » INSCT Alumni Reception  
Washington, D.C.

### November 18

- » David Everett  
"Security Reform in Afghanistan: Building Capable, Effective and Legitimate Security Forces"

## Spring Semester 2010

### February 25

- » Stewart Patrick, Senior Fellow, Council on Foreign Relations  
"Weak States and Global Threats: What are the Connections?"  
David F. Everett Lecture Series in Post-Conflict Reconstruction

### April 8

- » Tim Sisk, Professor, Josef Korbel School of International Studies at University of Denver  
"The UN in Post-Conflict Countries: Mandates, Missions, and Minefields"  
David F. Everett Lecture Series in Post-Conflict Reconstruction

### April 15

- » James A. Lewis, Senior, CSIS  
"Conflict in Cyberspace: Neither War nor Diehard IV"  
Co-Sponsored with SATSA



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- » Carol Becker
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- » The Andrew W. Mellon Foundation
- » Carol Zeiger Raff and Harvey Raff
- » Syracuse University Humanities Center



On April 19, 2009, INSCT held an event at Syracuse University's Lubin House, with guest speaker Ambassador Martin Indyk, former U.S. Ambassador to Israel. Pictured below (L-R): SU trustee, alum and INSCT supporter Gerald Cramer ('52), SU Chancellor Nancy Cantor, and Ambassador Indyk.



Photo by Steve Sarant, Syracuse University

## Staff

- Director** William C. Banks
- Assistant Director** Keli Perrin
- Research Fellows** Nicholas J. Armstrong  
Whitney May Parker  
Corri B. Zoli
- Visiting Military Fellow** LTC Jake Conway  
(Sept. '09 - Jan. '10)
- Administrative Assistant** Marlene Diamond
- Senior Advisor** GEN Montgomery C. Meigs, USA (Ret.)

## Research Associates

- Jeff Breinholt
- Paul Finkelman
- Kerry Fosher
- Matthew Hidek
- Robert Kanter
- Michael A. Innes
- Jed Ipsen
- LCDR Thomas Rancich, USN (Ret.)
- Alasdair Roberts
- David Tal
- Brian M. White

## Faculty Affiliates

- » William C. Banks
- » Michael Barkun
- » David H. Bennett
- » Catherine Bertini
- » David M. Crane
- » Evan Criddle
- » Tucker Culbertson
- » Bruce Dayton
- » Renee de Nevers
- » Joan Deppa
- » Colin Elman
- » Miriam Elman
- » Isaac Kfir
- » Louis Kriesberg
- » Patricia H. Longstaff
- » Ines Mergel
- » Donald Planty
- » Robert Rubinstein
- » COL F. William Smullen, III, USA (Ret.)
- » William Snyder
- » Brian Taylor
- » David Van Slyke
- » Mitchel B. Wallerstein

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